Infection and mortality of healthcare workers worldwide from COVID-19: a systematic review


ABSTRACT

Objectives To estimate COVID-19 infections and deaths in healthcare workers (HCWs) from a global perspective during the early phases of the pandemic.

Design Systematic review.

Methods Two parallel searches of academic bibliographic databases and grey literature were undertaken until 8 May 2020. Governments were also contacted for further information where possible. There were no restrictions on language, information sources used, publication status and types of sources of evidence. The AACODS checklist or the National Institutes of Health study quality assessment tools were used to appraise each source of evidence.

Outcome measures Publication characteristics, country-specific data points, COVID-19-specific data, demographics of affected HCWs and public health measures employed.

Results A total of 152,888 infections and 1413 deaths were reported. Infections were mainly in women (71.6%, n=14,058) and nurses (38.6%, n=10,706), but deaths were mainly in men (70.8%, n=550) and doctors (51.4%, n=525). Limited data suggested that general practitioners and mental health nurses were the highest risk specialities for deaths. There were 37.2 deaths reported per 100 infections for HCWs aged over 70 years. Europe had the highest absolute numbers of reported infections (119,628) and deaths (712), but the Eastern Mediterranean region had the highest number of reported deaths per 100 infections (5.7).

Conclusions COVID-19 infections and deaths among HCWs follow that of the general population around the world. The reasons for gender and specialty differences require further exploration, as do the low rates reported in the Indian subcontinent and Africa.
INTRODUCTION
From a cluster of patients with pneumonia linked to a wet market in Wuhan, China in late December 2019, COVID-19 has rapidly evolved into a full-blown pandemic.\(^1\) At the time of writing (23 May), over 5 million people have been infected across 213 countries and territories, leading to >300,000 deaths worldwide.\(^3\) On the frontlines of this global crisis are healthcare workers (HCWs) with the substantial task of diagnosing and treating an exponentially growing number of acutely ill patients, often having to make critical decisions under physical and psychological pressure.\(^4\)–\(^6\) WHO defines health workers as ‘all people engaged in actions whose primary intent is to enhance health’.\(^7\) This encompasses doctors, nurses, midwives, paramedical staff, hospital administrators and support staff and community workers, all of whom now face the occupational risk of becoming infected with COVID-19, and at worst, even death.

Ensuring the protection of HCWs is a crucial element of any country’s strategic response to the COVID-19 crisis, especially as governments rush to increase healthcare capacity to cope with the surge of patients requiring urgent care. WHO has issued recommendations on the rational use of personal protective equipment (PPE) in hospital and community settings.\(^8\) Several colleges and specialty societies have formulated algorithms and guidelines to decrease the risk of COVID-19 transmission in their fields of practice.\(^9\)–\(^13\) Nevertheless, protecting HCWs remains a challenge for most countries, where shortages of adequate PPE is a daily concern. Limited testing capacity precludes early identification and isolation of cases, leading to unnecessary occupational exposure for HCWs, particularly since a high number of patients with COVID-19 remain asymptomatic. In a vicious cycle, shortages of HCWs may compel staff to continue working for days on end, even under fatigue or when symptoms manifest, further increasing the risk of transmission.

Unmitigated, rising infection and mortality rates in HCWs will paralyse a country’s response to COVID-19, and it is bound to have a significant, long-term impact on healthcare delivery, particularly in health systems already grappling with workforce shortage due to lack of trained personnel, skilled labour migration and geographical maldistribution, even prior to pandemic times.\(^14\)–\(^17\)

Therefore, in order for countries to plan for the present and the future, it is important to record the number of HCWs who have been infected and have died from COVID-19. It is unclear whether data on COVID-19 infection and death among HCWs globally are being collected and published.

As such, the number of COVID-19 infections and deaths among HCWs globally is unknown. The aim of this systematic review was to, therefore, estimate the number of COVID-19 infections and deaths in HCWs in every country in the world as of 8 May 2020, with further demographical analyses where data were available. This will provide a snapshot of the situation for HCWs during the early phases of the pandemic.

METHODS
Overview
A systematic review on the number and proportion of HCWs who have been infected with or died from COVID-19 was conducted as per the published and registered protocol\(^18\) (online supplemental appendix S1). The primary outcomes of interest were COVID-19 infections and deaths in HCWs worldwide. Subgroup analyses were performed according to WHO region, country and demographic characteristics. The Preferred Reporting Items for Systematic Review and Meta-Analysis guideline\(^3\)\(^9\)\(^18\) were used to report the findings (online supplemental appendix S2).

Due to the time-sensitive nature of the review and the need to report the most up-to-date information for an ever-evolving situation, there were no restrictions on language, information sources used, publication status and types of sources of evidence. Prior to the commencement of this study, all reviewers attended an online training and support session to ensure an accurate and standardised approach to the overall methodological process. Ongoing research support was provided for all collaborators throughout the process.

Search strategy
Two parallel searches of academic bibliographic databases and grey literature were undertaken.

1. Bibliographic search: the search protocol for this systematic review was executed in MEDLINE and EMBASE, covering the period between the first reported case in the world on 17 November 2019 to 8 May 2020. The search strategy used variants and combinations of search terms related to HCWs and COVID-19 (online

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**Key questions**

**What do the new findings imply?**

- Although physicians working in certain specialties may be considered high-risk due to frequent exposure to oronasal secretions, the risk to other healthcare worker specialties must not be underestimated.
- High rates of morbidity and mortality in elderly healthcare workers may require assigning them to less risky settings such as telemedicine, non-COVID-19 outpatient clinics or administrative positions.
- Furthermore, the disparities between regions of the world may be a true difference or it may reflect reporting and testing bias.

Africa and India. Although physicians working in certain specialties may be considered high risk due to exposure to oronasal secretions, the risk to other specialties must not be underestimated. Elderly HCWs may require assigning to less risky settings such as telemedicine or administrative positions. Our pragmatic approach provides general trends, and highlights the need for universal guidelines for testing and reporting of infections in HCWs.
supplemental appendix S3). The retrieved studies were exported, and duplicate articles were discarded. Two reviewers independently screened the titles and abstracts based on the predefined inclusion and exclusion criteria (online supplemental appendix S1). The full texts of the remaining articles were retrieved and screened by two reviewers independently. Any disagreements were resolved by a third reviewer. The reference lists of all included articles were scrutinised to locate additional relevant publications not identified during the database searches. The reviewers also consulted with senior HCWs—identified and approached through the network of the Oxford University Global Surgery Group—across the world to identify additional publications.

2. Grey literature search: a grey literature search was performed to include sources dedicated to COVID-19 or world data. These sources included government websites, non-governmental websites, social media sites, media websites and preprints on medRxiv. Smokeball searching using a web-based search engine (Google) was used to find additional documents and online sources. A pragmatic approach was taken for the grey literature search and a stepwise guide was provided to all data collectors to ensure consistency of search strategy. A full record of the conducted search is provided in online supplemental appendix S3. The reference list of all included documents identified through the grey literature search was examined to identify any further relevant documents and online sources missed through the above search strategy, until a saturation point was reached where no new sources were identified.

All searches were completed in duplicate by two reviewers independently. A third reviewer validated these searches and resolved any disparities when they arose. Lastly, governments were contacted for further information where possible. The initial search was completed on 22 April 2020. The search was then updated on 8 May 2020 for primary and secondary outcomes.

Data extraction
A data extraction form (online supplemental appendix S4) was developed to collect the information necessary for data synthesis. This form was piloted by the team before its use. Data extraction was completed in duplicate by two reviewers independently. A third reviewer validated the data extracted and resolved any disagreements. Several data points were extracted, including publication characteristics, country-specific data points, COVID-19-specific data, demographics of affected HCWs and public health measures employed (online supplemental appendix S5). Data from each country were extracted from multiple data sources. Where the same data point was present in more than one data source, the most recently published data source was used to extract that data point. If more than one of these data sources was published on the same date and that date was the most recent, the same data point was extracted from all the data sources in question and compared against one another. Where the data point was identical between the sources, it was included. Where there was a disagreement between the data sources in question about the value of the same data point, only the data point extracted from the data source of the highest quality was included.

Risk of bias assessment
Two reviewers independently classified the quality of each included document using the AACODS checklist or the National Institutes of Health (NIH) study quality assessment tools (online supplemental appendix S6). Any uncertainty regarding the quality of an included document was resolved through discussion among the reviewers.

Synthesis of results
Mortality and infection numbers have been pooled. HCW infection and deaths due to COVID-19 as a proportion of total population infections and deaths respectively due to COVID-19 have been calculated. HCW deaths due to COVID-19 as a proportion of all HCW COVID-19 infections have also been calculated, to get the case fatality rate (CFR) expressed as number of reported deaths per 100 cases of reported infections.

No patient and public involvement
This research was done without patient and public involvement. Their input was not sought for the design of the systematic review, the interpretation of the results or the writing or editing of this document.

RESULTS
Search and selection of studies/sources
Searches were conducted up to 8 May 2020. The searches yielded a total of 976 potentially relevant citations. After data validation and cleansing, duplicated and irrelevant citations were removed manually. At this point, 594 citations met the eligibility criteria based on our protocol (figure 1).

More specifically for the bibliographic database search, a total of 64 articles were retrieved. Ten duplicates were detected, thus 54 studies remained. After the screening of titles and abstracts based on inclusion and exclusion criteria, 15 of these progressed to full-text screening and 8 studies were included in the final analysis. The grey literature search yielded 912 citations. After screening for inclusion and eligibility, 586 citations remained and were included in the study.

Characteristics of included sources
Characteristics of the included sources are described in table 1 and figure 2. Overall, 594 records were included, of which 14 were journal articles. Of the remaining records, 19.5% (n=116) were government documents, 16.5% (n=98) were government websites, 48.3% (n=287) were media articles, 9.6% (n=57) were research or
Figure 1 Preferred Reporting Items for Systematic Review and Meta-Analyses flow chart of the source selection process.

academic reports, 3% (n=18) were statistical websites and 0.7% (n=4) were primary sources. All sources were appraised per the AACODS checklist\(^2\) or the NIH study quality assessment tools,\(^2\) as shown in online supplemental appendix S7. Primary outcomes were available for 85.1% of all countries (166/195).

Outcomes

Primary outcomes

**Number of healthcare workers infected with COVID-19 worldwide**

As of 8 May 2020, a total of 152 888 HCWs had been reported to have been infected with COVID-19 (figure 3). This was 3.9% of the total number of 3 912 156 patients with COVID-19 worldwide. It should be noted that 1 188 801 of these patients with COVID-19 were reported in countries where no data on HCWs infections with COVID-19 were available. A total of 130 countries reported at least one case of HCW infection with COVID-19 (figure 3 and online supplemental appendix S8).

**Number of healthcare worker deaths with COVID-19 worldwide**

The total number of reported HCW deaths as of 8 May 2020 was 1413 (figure 4). This suggests that for every 100 HCWs that got infected, 1 died. This was also 0.5% of the total number of 270 426 COVID-19 deaths worldwide. It should be noted that 2922 deaths from COVID-19 were reported in countries where no data on HCWs deaths from COVID-19 were available. As of 8 May 2020, 67 countries had reported at least one HCW death related to COVID-19 (figure 4 and online supplemental appendix S8). China and Italy were the first two countries to report HCW deaths, and the first deaths in each of these countries occurred over a month apart (online supplemental appendix S9).

Subgroup analysis

**Characteristics of healthcare workers who were infected with COVID-19**

Although most countries released the total number of HCW deaths or infections, most published reports did not include details on the age category, ethnicity or role of workers. The data in table 2 are based on a smaller number of countries that made these data available.

The overall median age of the reported HCWs who were infected was 47.3 years (range: 18–84), 71.6% of whom were women. The overall median age of the HCWs who died was 56.2 years (range: 18–84), 29.2% of them women. The CFR for men and women were 9.47 and 1.55, respectively. Nurses were the largest HCW group with COVID-19 infection (38.6% of those infected). However, doctors were the largest group of HCWs who died (51.4%). Ethnicity data for deaths were available for Australia, France and the UK and showed 73 deaths in white HCWs and 106 deaths in non-white HCWs. Ethnicity data for infections were only available from the USA and showed 2743 infections in white HCWs and 1058 in non-white HCWs.

**Age**

Age-stratified figures were not available for most countries. Data were only available for 14058 of the 152888...
(9.2%) reported HCW infection cases and 343 of the 1413 (24.3%) reported HCW deaths as a result of COVID-19. Of all countries, 15% reported age-related information for COVID-19 cases and 17% reported information on COVID-19 deaths. The majority of infections was reported in the 50–59 age range. The lowest reported number of infections were in the group aged over 70 years. However, this age group had the highest CFR (table 3). The majority of deaths were also reported in the 50–59 age range, with the lowest number reported in the 18–29 age group.

**Specialities**

Speciality-related data were only available from 14 countries: Argentina, Australia, Austria, Bahamas, Cameroon, Canada, China, Colombia, France, Germany, Ghana, Guyana, Turkey and UK (13% of all data). General practitioners (GPs) appear to be the largest group of doctors who died while mental health nurses constituted the
largest group of nurse subspecialists who lost their lives to COVID-19 (table 4). There were 30 reported deaths in the UK among doctors, one-third of which were GPs.

**WHO regions**

The highest number of COVID-19 infections of HCWs were reported in Europe (119,628, 78.2%), while the lowest number was reported in Africa (1,472, 1.0%) (figure 5). The same regional pattern was observed regarding deaths: Europe reported the highest number of deaths (712, 50.4%) and Africa the lowest (17, 1.2%) (figure 5). Although the highest number of deaths were reported in Europe, the number of infections was also so large that Europe was the region reporting the lowest CFR. The highest CFR is seen in the Eastern Mediterranean region (5.7 deaths per 100 infections), followed by South East Asia (3.1 deaths per 100 infections) (table 5).

**Table 2** Characteristics of healthcare workers with COVID-19 infection and deaths

<table>
<thead>
<tr>
<th>Characteristic</th>
<th>Infection</th>
<th>Death</th>
</tr>
</thead>
<tbody>
<tr>
<td>Age</td>
<td>Median age: 47.3 years (n=14,058)</td>
<td>Median age: 56.2 years (n=343)</td>
</tr>
<tr>
<td></td>
<td>Range: 18–84 years</td>
<td>Range: 18–84 years</td>
</tr>
<tr>
<td>Sex</td>
<td>Male: 28.4% (n=5,806)</td>
<td>Male: 70.8% (n=550)</td>
</tr>
<tr>
<td></td>
<td>Female: 71.6% (n=14,656)</td>
<td>Female: 29.2% (n=227)</td>
</tr>
<tr>
<td>Level (number)</td>
<td>Student: &lt;0.1% (n=13)</td>
<td>Student: 0.3% (n=1)</td>
</tr>
<tr>
<td></td>
<td>Trainee: &lt;0.1% (n=2)</td>
<td>Trainee: 0.6% (n=2)</td>
</tr>
<tr>
<td></td>
<td>Qualified: 99.9% (n=36,081)</td>
<td>Qualified: 96.4% (n=350)</td>
</tr>
<tr>
<td></td>
<td>Retired: &lt;0.1% (n=10)</td>
<td>Retired: 2.7% (n=10)</td>
</tr>
<tr>
<td>Type of HCW</td>
<td>Doctor: 31.3% (n=8,688)</td>
<td>Doctor: 51.4% (n=525)</td>
</tr>
<tr>
<td></td>
<td>Nurse: 38.6% (n=10,706)</td>
<td>Nurse: 25.3% (n=259)</td>
</tr>
<tr>
<td></td>
<td>Midwives: &lt;0.1% (n=9)</td>
<td>Midwives: 0.9% (n=9)</td>
</tr>
<tr>
<td></td>
<td>Allied health professionals: 23.1% (n=6,394)</td>
<td>Allied health professionals: 12.2% (n=125)</td>
</tr>
<tr>
<td></td>
<td>Support staff: 6.8% (n=1,899)</td>
<td>Support staff: 7.2% (n=74)</td>
</tr>
<tr>
<td></td>
<td>Administrators: &lt;0.1% (n=29)</td>
<td>Administrators: 2.8% (n=29)</td>
</tr>
<tr>
<td>Admission to intensive care unit</td>
<td>n=1,158</td>
<td>NA</td>
</tr>
<tr>
<td>i. Data from 15% of all countries; ii. Data from 21% of all countries; iii. Data from 7% of all countries; iv. Data from 13% of all countries; v. Data from 10% of all countries</td>
<td>i. Data from 17% of all countries; ii. Data from 21% of all countries; iii. Data from 13% of all countries; iv. Data from 22% of all countries</td>
<td></td>
</tr>
</tbody>
</table>

HCW, healthcare worker; NA, not available.
Countries
On 8 May 2020, Spain reported the highest cumulative number of COVID-19 infections in HCWs in the world at 30,663 (20% of all HCW infections). This is followed closely by Italy (23,718) and the Netherlands (13,884). Italy reported the highest cumulative number of deaths in HCWs due to COVID-19 at 220 (figure 6). At least 10% of all COVID-19 deaths were among healthcare workers in five countries: Guyana, Venezuela, Afghanistan, Costa Rica and Kazakhstan. Full numbers and CFRs for all countries can be found in online supplemental appendices S8 and S9. The COVID-19 infection peak varies from country to country with China and Italy demonstrating some of the earliest peaks. HCW infections and deaths reflect this as can be seen in online supplemental appendix S9. Some countries are only at the early stages of COVID-19 infection.

DISCUSSION
Here, we present the first systematic review to date examining the number of COVID-19 infections and deaths among HCWs across 195 countries during the early phases of the pandemic, when the USA and Europe were thought to be the epicentres of the pandemic. We conducted this search to estimate the infection and mortality burden among all individuals involved in the care of patients with COVID-19—from diagnosis to treatment and rehabilitation. In addition, we hoped to identify any factors associated with the risk of infection and death in HCWs.

There is an important need to address the incidence of COVID-19-related illness in HCWs globally. Failure to address infection and mortality among HCWs has the potential to further increase transmission of COVID-19 within healthcare facilities and their wider communities. The resulting shortage of HCWs may impair the quality of the provision of health services nationally both during the acute phase of the pandemic, and in the long term. Occupational risks in the workplace must be minimised if not altogether eliminated. Moreover, a clear
pathway must be present for the early diagnosis and treatment of HCWs suspected to have contracted COVID-19. It is essential that measures are put in place to ensure that HCWs are continually protected.

**Key findings**

A total of 152,888 infections and 1,413 deaths were reported. The overall infection and death trends among HCWs followed that of the general population. Infections were mainly in women, but deaths were mainly in men. Infections were seen more in nurses, deaths more in doctors. Within the data available, GPs were the highest risk specialty for deaths among doctors, while the highest risk nursing specialty was mental health. It is possible that there was less PPE available in the community, with confirmed cases in hospital wards being prioritised, or that the high flow of patients through GP services has led to an increased risk of viral transmission. It may just reflect the higher number of GPs compared with hospital doctors. Mental health specialists may also be lacking PPE. Many mental health nurses also work in the community and often work in close proximity to patients, which may increase their risk of exposure. The majority of infections and deaths were reported in the 50–59 age range, while the group aged over 70 years had the highest CFR. Europe had the highest number of infections and deaths, but the lowest CFR, while the Eastern Mediterranean region had the highest CFR. By population, regions such as the Indian subcontinent and Africa reported relatively low numbers of HCW infection and death.

<table>
<thead>
<tr>
<th>WHO region</th>
<th>Infections</th>
<th>Deaths</th>
<th>CFR (%)</th>
<th>Healthcare workers COVID-19 deaths/ Total population COVID-19 deaths (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Africa</td>
<td>1472</td>
<td>17</td>
<td>1.2</td>
<td>0.06</td>
</tr>
<tr>
<td>Eastern Mediterranean</td>
<td>2779</td>
<td>159</td>
<td>5.7</td>
<td>0.44</td>
</tr>
<tr>
<td>Europe</td>
<td>119,628</td>
<td>712</td>
<td>0.6</td>
<td>1.40</td>
</tr>
<tr>
<td>Americas</td>
<td>19,903</td>
<td>395</td>
<td>2.0</td>
<td>4.58</td>
</tr>
<tr>
<td>South-East Asia</td>
<td>1,999</td>
<td>62</td>
<td>3.1</td>
<td>0.20</td>
</tr>
<tr>
<td>Western Pacific</td>
<td>7,107</td>
<td>68</td>
<td>1.0</td>
<td>0.06</td>
</tr>
<tr>
<td>Total</td>
<td>152,888</td>
<td>1,413</td>
<td>0.92</td>
<td>0.52</td>
</tr>
</tbody>
</table>

*CFR is the number of reported deaths per 100 cases of reported infections. CFR, case fatality rate.

Figure 6  Number of reported healthcare worker infections and deaths due to COVID-19 per country up to 8 May 2020.
These trends must be considered in the context of the paucity of data, and the natural history of the disease. The differing COVID-19 infection curves in different countries is evident in the reporting trends; some countries were at the beginning of the HCW infection peak, while some were beyond. The first reported case of COVID-19 in Africa was nearly a month after the first case in Europe, and Africa was slightly behind Europe in its disease course; their lower reported numbers of HCW infection is therefore unsurprising, as they are also reporting lower rates of infection overall. If this continues as the epidemic in Africa progresses, it will be necessary to consider what lessons can be learnt. Furthermore, reporting varies significantly between countries. The USA, one of the countries most severely affected by the pandemic, had not reported data about this topic for over 1 month. While other countries, such as the Philippines, provide daily updates. The availability and quality of testing and guidelines for COVID-19 testing varies greatly across countries, which further limits the reliability of the observed trends. Estimating the percentages of HCWs infected by COVID-19 is crucial for adjusting infection prevention policies applied in the healthcare system to reduce viral transmission.

Limitations
The primary limitation of this systematic review was the quality of the data available to us. A wide range of data was used, including grey literature, which made it difficult to normalise datasets. Furthermore, different countries were at different stages of their epidemics when we collected data. Data from countries at different stages of their epidemics are not comparable. To make data comparable between different countries, we would have needed to batch them according to when their epidemics started, but clear information about this was unavailable. As countries move past the peak of the virus and life begins to move back to normality, increased availability of high-quality data should allow us to conduct more extensive quantitative analysis of HCW infections. A retrospective analysis would allow countries to be matched at the same stage of the pandemic—thus allowing a like-for-like comparison.

For our primary analyses, a key limitation was the heterogeneity in HCW classification. Differences here made it difficult to accurately compare data between the countries because, for example, some countries may include all allied healthcare professionals in their numbers, others may not, which could result in reporting inaccurate proportions of HCWs infected by COVID-19. Additionally, there was limited access to accurate data about confounding variables, such as availability of testing for COVID-19 in different countries, which could have influenced infection and mortality rates among HCWs. Due to lack of testing, many cases of COVID-19 are diagnosed as ‘atypical pneumonia’ in some countries and thus do not feature in published figures for COVID-19 cases or deaths. Given the lack of robust data across different variables, including confounding factors, it was not possible to establish causative or even correlating links between the different variables collected and we were, therefore, limited to descriptive analyses.

Recommendations
COVID-19 infections and deaths among HCWs necessitate provision of adequate and appropriate PPE. Infection control training must be provided for those working on the frontlines of the COVID-19 outbreak response, especially among redeployed HCWs with little experience in the clinical management of infectious diseases. Regulative and supportive measures must be put into place to ensure compliance with infection control policies in the workplace at all times.

The first step to achieving this would involve appropriate measures for identifying and registering those who have been infected as soon as possible (box 1). Our study clearly highlights the lack of universal access to early identification measures and infection registration processes across healthcare systems in the world during the early phases of the pandemic. The testing guidelines, access and reporting systems vary hugely across countries and are not merely a reflection of country level healthcare expenditure, although this is an important factor and further highlights inequalities between high-income countries (HICs) and low-income and middle-income countries (LMICs). The unavailability of relevant data in a timely manner (which was seen in both HICs and LMICs) makes it difficult to estimate the true burden of infection and effectively plan management strategies. It also inhibits an attempt to learn from those countries beyond their peak and plan timely preventative measures in those who are yet to experience the peak. We highly recommend universal guidelines to be in place for testing and reporting of infections in HCWs in a timely manner, with consideration towards an international HCW infection registry.

The gender-related difference in infection and death rates in HCWs is one that has not been reported previously. Many factors may contribute towards this including more nursing staff being female and more doctors being male, which may reflect differences in exposure levels, training and equipment provided or age at qualification. Further investigation of the identified trends would be recommended.

Although physicians working in certain specialties may be considered high-risk due to frequent exposure to oronasal secretions (eg, otolaryngology, anaesthesiology, dentistry), the risk to other specialties who work in other healthcare settings, including clinics and mental health facilities, must not be underestimated. The high rate of morbidity and mortality in elderly HCWs may require assigning them to less risky settings such as telemedicine, non-COVID-19 outpatient clinics or administrative positions. HCWs who report possible symptoms and those who have had unprotected exposure to patients with COVID-19 must be prioritised for testing. HCWs must
Box 1 Implications for policy and practice

Protecting all healthcare workers (HCWs) from infection and mortality must be a core element of any pandemic response. It is essential for the welfare of the HCWs themselves as well as healthcare systems more generally because of the critical role HCWs play during pandemic responses—an increase in HCW infection and mortality puts patients at risk, increases the burden on non-infected HCWs and will generally impede safe, efficient and effective delivery of high-quality care.

Learning from the COVID-19 pandemic has, so far, pointed to important lessons that need to be addressed in the next 6–12 months to prepare for potential second waves of COVID-19 and which will also help to build the general resilience of pandemic responses.

 ► Measures must be put in place to ensure that all HCWs on the frontline of pandemic response are continually protected:
  
  – Infection control training must be provided for those working on the frontline of the pandemic response, especially among redeployed HCWs with limited experience in the clinical management of infectious diseases.

  – Regulative and supportive measures must be put into place to ensure compliance with infection control policies in the workplace at all times.

  – Adequate supply chains, and stores of personal protective equipment (PPE) must be ensured.

  – Adequate and fair distribution mechanisms must be implemented to ensure healthcare organisations can efficiently get the PPE needed for their HCWs.

 ► A clear pathway must be present for the early diagnosis, protection and treatment of HCWs suspected to have been infected:

  – Mechanisms must be put in place to ensure the latest guidelines on diagnosis are implemented. Additionally, adequate supply chains and distribution mechanisms to procure and distribute, respectively, diagnostics efficiently must be arranged.

  – Pathways to ensure early identification and registration of infected HCWs should be implemented.

  – Pathways must be put in place to ensure infected HCWs are isolated to prevent them from spreading the infection.

  – Treatment based on current best practice for the infection should be delivered to infected HCWs.

 ► Vulnerable HCWs at high risk of infection/mortality should be given less risky deployments (eg, telemedicine consults, non-COVID-19 outpatient clinics or administrative positions) whenever possible. If this is not possible, they should be prioritised for protective measures and early testing.

 ► HCWs should be offered flexible working hours to avoid overwork, and psychological intervention plans must be implemented to help HCWs in coping with physical and psychological stress.

Despite the limitations, our analyses do provide a broad coverage of the data available across the world. The data were run through risk of bias assessments to ensure that an acceptable standard across all datasets was maintained, so that we could compare them. The descriptive analyses also importantly point to the lack of reliable data in so many countries due to lack of infrastructure to quickly and robustly capture data on HCWs and other aspects of healthcare systems that could affect COVID-19-related morbidity and mortality among them. The countries whose datasets had a low risk of bias could serve as examples and provide best practice for countries lacking robust data collection policies and data collection systems. Our pragmatic approach in this study provides general trends to provide rapid information in response to widespread urgent calls from HCWs worldwide.

Author affiliations

1 Oxford University Global Surgery Group, Nuffield Department of Surgical Sciences, University of Oxford, Oxford, Oxfordshire, UK
2 Philippine General Hospital, University of the Philippines Manila College of Medicine, Manila, Metro Manila, The Philippines
3 Kasr Al Ainy School of Medicine, Cairo University Kasr Alainy Faculty of Medicine, Cairo, Egypt
4 Department of Surgery, University of Nairobi College of Health Sciences, Nairobi, Kenya
5 Faculty of Pharmacy, Al Azhar University-Gaza, Gaza, State of Palestine
6 Dipartimento di medicina clinica e sperimentale, University of Insurbria, Varese, Lombardia, Italy
7 University of Rwanda College of Medicine and Health Sciences, Kigali, Rwanda
8 North Bristol NHS Trust, Westbury on Trym, UK
9 Mbarara University of Science and Technology, Mbarara, Mbarara, Uganda
10 Islamic University of Gaza, Gaza, State of Palestine
11 Shriners Ambulatory Clinic, Tijuana, Mexico
12 Department of Plastic Surgery, Hospital General Dr. Manuel Gea Gonzalez, National Autonomous University of Mexico, Mexico City, Mexico
13 Palestinian Ministry of Health, Gaza, State of Palestine
14 University of California San Diego, La Jolla, California, USA
15 Gelephu Central Regional Referral Hospital, Gelephu, Bhutan
16 Sheikh Hasina National Institute of Burn and Plastic Surgery, Dhaka, Bangladesh
17 National University of Science and Technology Faculty of Medicine, Butawayo, Zimbabwe
18 Gulu University Faculty of Medicine, Gulu, Uganda
19 Oxford Brookes University, Oxford, UK
20 Swansea Bay University Health Board, Port Talbot, UK
21 University of Huddersfield, Huddersfield, UK
22 Harvard Medical School, Boston, Massachusetts, USA
23 ConnectMed International, Dominican Republic, Dominican Republic
24 Instituto Mexicano del Seguro Social, Ciudad de Mexico, Mexico
25 Jinnah Post Graduate Medical Centre, Karachi, Pakistan
26 Lancaster Medical School, Lancaster University, Lancaster, UK
27 Nuffield Department of Orthopaedics, Rheumatology, and Musculoskeletal Sciences, Oxford University, Oxford, UK
28 Parirenyatwa Hospital, University of Zimbabwe College of Health Sciences, Harare, Zimbabwe
29 Department of Surgery, University of Alberta, Edmonton, Alberta, Canada
30 Office of Global Surgery, University of Alberta, Edmonton, Alberta, Canada
31 Centre for Statistics in Medicine, University of Oxford, Oxford, UK
32 MRC LifeCourse Epidemiology Unit, Southampton General Hospital, University of Southampton, Southampton, UK

Twitter Soham Bandyopadhyay @SohamGlobal, Ronnie E Baticulon @ronibats, Zoe Li @Zwi21, Osaid Alser @OsaidalserMD, Rafael Pinedo-Villanueva @RafaPinedo_HE and Roba Khundkar @robakhundkar

be offered flexible working hours to avoid overwork, and psychological intervention plans must be implemented to help HCWs in coping with physical and psychological stress.
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ORCID iDs
Soham Bandyopadhyay http://orcid.org/0000-0001-6553-3842
Zoe Li http://orcid.org/0000-0003-1129-3200
Osaid Aiser http://orcid.org/0000-0001-6743-803X

REFERENCES